







RESET & RECOVER

LEARN TO SURVIVE

SUNRISE ON A CLOUDY DAY



CHAPTER ONE: RESET & RECOVER

THE IMPACT OF LOCKDOWN

PRE-COVID











GLOBAL COVID-19 IMPACTS

EMPLOYMENT



• 255 MILLION FULL-TIME EMPLOYMENT JOB LOSSES

POVERTY



• 88-93 MILLION PEOPLE PLUNGED INTO POVERTY IN 2020, HIGHEST SINCE THE ASIAN CRISIS IN 1998

Note: Extreme poverty = income less than \$1.90 per day in 2011 prices

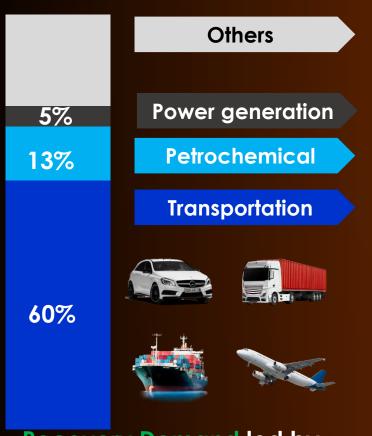
Source: World Bank

OIL DEMAND HAS RECOVERED?



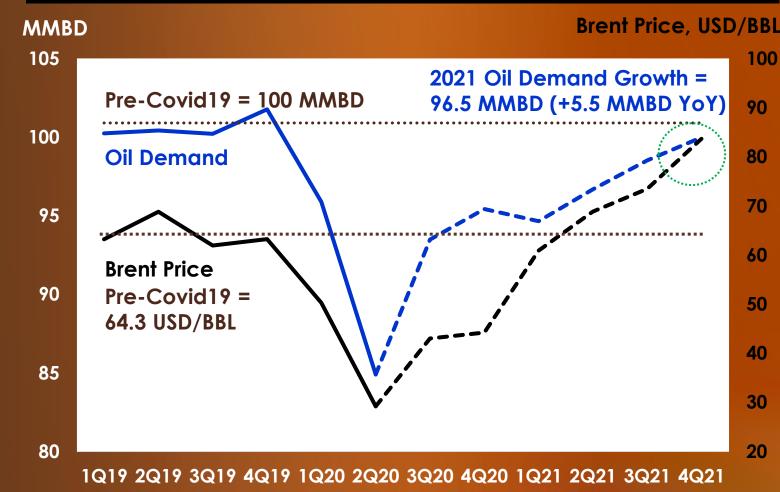
World activity and mobility gradually resume, recovery in fuel demand from the bottom continues

2021 OIL DEMAND BY SECTORS



Recovery Demand led by Transportation and Petrochemical Sectors





Source: S&P Global Platts. IEA. EIA. OPEC





RESET & RECOVER



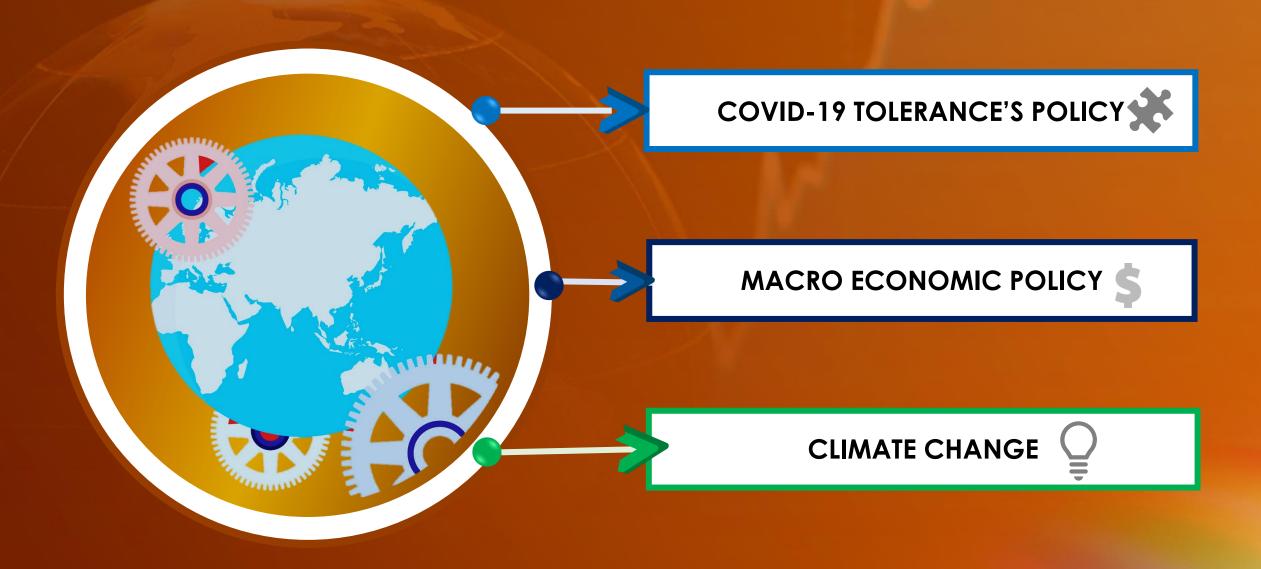
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KEY DRIVERS OF OIL DEMAND





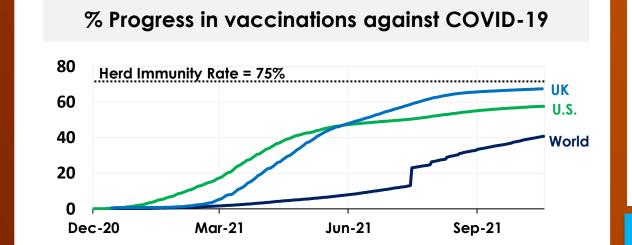
DRIVER 1: COVID-19 TOLERANCE'S POLICIES



Oct-21

Healthcare development

HIGH VACCINATION RATE BRING DOWN DEATH RATE



UK COVID-19 Case and Death Rate **COVID-19 Thousand cases COVID-19 Death Rate** 80 "Despite higher case, death rate still very low" 1200 60 40 20 Jan-20 Apr-20 Jan-21 Apr-21 Jul-21 Oct-21 Jul-20 Oct-20

Daily New COVID-19 Cases Mil. cases 0.8 Global 0.6 US 0.4 Asia

"European Covid cases surge, more rules for unvaccinated people and PARTIAL lockdowns instead"

Jan-21

Apr-21

Oct-20

FACTORS TO WATCH: COVID-19 PILLS



Jul-20

0.2

0.0

Jan-20

Apr-20



DRIVER 1: COVID-19 TOLERANCE'S POLICIES



COVID-19 TOLERANCE'S POLICIES



LIVING WITH COVID-19

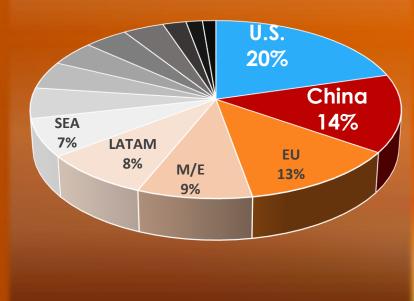
ZERO COVID-19 STRATEGY

- China's vaccination rate = 77 %
- China not yet reopen country

OIL DEMAND BY COUNTRIES



CHINA IS THE 2ND TOP OIL DEMAND COUNTRY



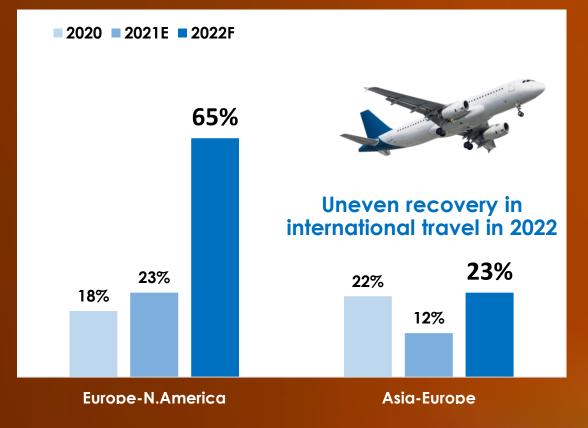
DRIVER 1: COVID-19 TOLERANCE'S POLICIES



Gradual reopening to raise flight movement

REOPEN COUNTRY DATE UK 19 Jul' 2021 Thailand 1 Nov' 2021 U.S. 8 Nov' 2021

MAIN INTERNATIONAL ROUTES (RPKs % OF 2019 LEVELS)

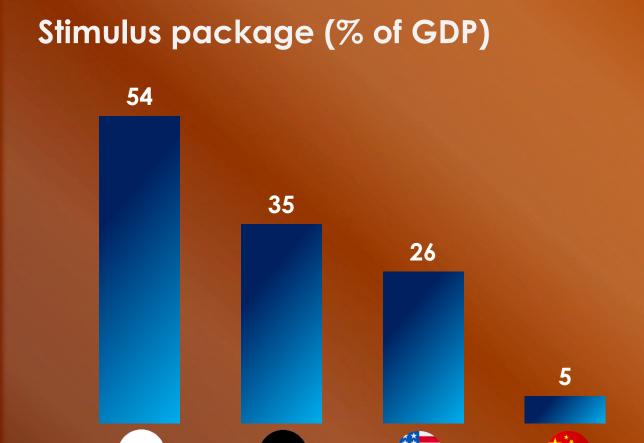


Note: RPKs (Revenue Passenger Kilometers)

DRIVER 2: MACRO ECONOMIC POLICIES



Stimulus package as an economic growth driver



U.S. FISCAL PACKAGE



American Rescue Plan

\$1.9 Trillion: COVID-19 RELIEF MEASURES

Budget Plan \$3.5 Trillion

- INFRASTRUCTURE BILLS
- LEGISLATION TO STRENGTHEN THE SOCIAL SAFETY

EU RECOVERY FUNDS

Next Generation EU 2021-2023

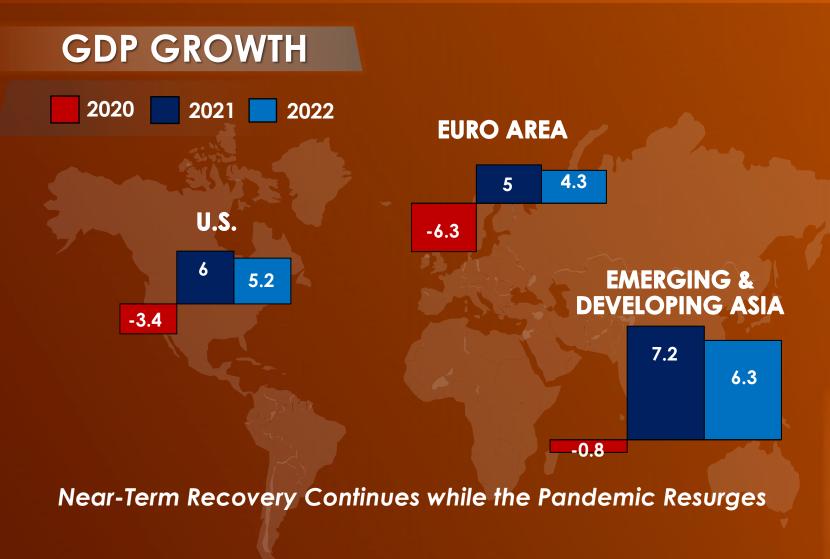
€806.9 billion : COVID-19 RELIEF MEASURES

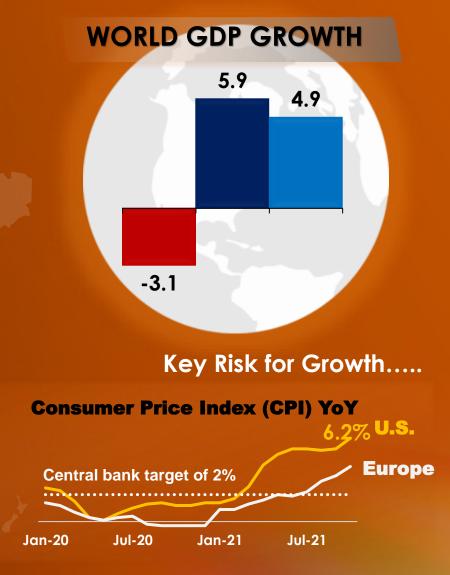
JAPAN STIMULUS PACKAGE

Additional Economic Stimulus Package, \$488 Billion: HEALTHCARE SYSTEM IMPROVEMENT

WORLD ECONOMY IS RETURNING TO PRE-PANDEMIC LEVEL PRISM







Sources: IMF

DRIVER 3: CLIMATE CHANGE



Environmental concerns hiked extra energy demand



IMPACT OF CLIMATE CHANGE



ENERGY POLICY: EU'S RENEWABLE PLAN



INCREASE RENEWABLE ENERGY USAGE

- HIGH DEPENDENCE ON SOLAR AND WIND
- LOW WIND POWER GENERATION IN 2021

EU Electricity usage in 2019 39.5% Solar and Wind

ENERGY POLICY: CHINA'S DUAL CONTROL





CHINA'S ENERGY CONSUMPTION



- HIGH DEPENDENCE ON COAL
- LESS THAN 20% FROM RENEWABLE ENERGY

COAL: >60%



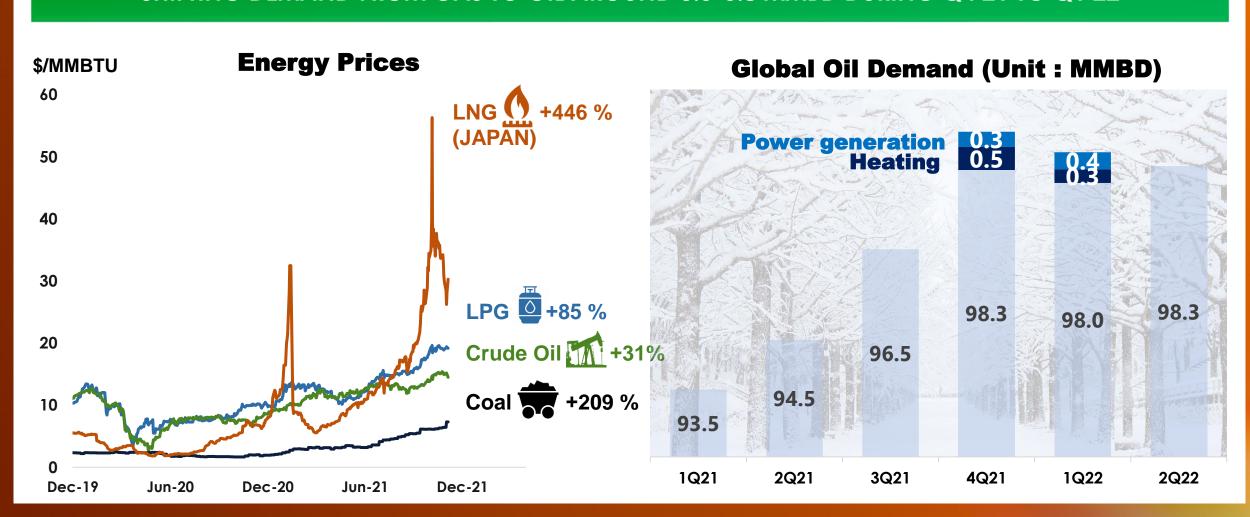
- LIMIT COAL USAGE
- LACK OF POWER ENERGY

Source: Europa Source: EIA

DRIVER 3: CLIMATE CHANGE



SHIFTING DEMAND FROM GAS TO OIL AROUND 0.5-0.8 MMBD DURING Q4'21 TO Q1'22





OIL DEMAND GROWTH





IMPROVED VACCINATION RATE & THERAPIES

INCREASING INTERNATIONAL TRAVEL & MOBILITY

EXTREME WEATHER HIKES ENERGY DEMAND

LIVING WITH THE COVID-19 PANDEMIC

Sources: IEA, EIA, OPEC, PRISM Estimated

KEY UNCERTAINTIES



UPSIDE

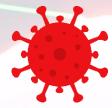


Higher-than-expected Pent Up Traveling Demand



Breakthrough Covid-19 Cure

DOWNSIDE



New Covid-19 Variants & Lock Down



Unsustainable Economic Recovery From High Inflation

